



NORTH AMERICAN GENERATOR FORUM

Organization and Programs

Title: NAGF-OR-PO-003 – Organization and Programs		Revision: 05
Submitted By: James Merlo NAGF CEO	BOD Chair Approval:	Approval Date: 04/30/2026
		Effective Date: 04/30/2026

Revision Level	Description of Change	Effective Date
00	Initial Version	04/30/2016
01	Miscellaneous non-substantive updates	01/30/2019
02	2019 Annual Review complete. The following changes were incorporated: 1. Updated format to include cover page w revision history. 2. Removed antitrust language from bottom of page 3. 3. Introduction, page 5: Updated the number of NAGF working groups and added a bullet for the Peer Review Working Group. 4. The Vision, page 6: replaced vision with goals and aligned bullets to reflect the 2020-2024 Strategic Plan goals. 5. The What, page 6: Removed reference to Operational Excellence Working Group. 6. Structure and Operations section, page 8: Deleted redundant language found in other NAGF Organizational documents	12/30/2019
03	2020 Annual Review complete. The following changes have been incorporated:	01/01/2021

	1. Membership section, page 8: Added sentence stating that company subsidiaries can join the NAGF for no additional cost. 2. Structure and Operations, pages 9 & 10: Updated NAGF Governance Structure chart to show the Executive Director. Included a short description narrative for the Executive Director. Clarified NAGF AC reporting to the Officers with periodic communications directly to the BOD. 3. Minor non-substantive changes.	
04	2024 Review completed. The following changes were incorporated: 1. Removed confidential language from footer as document is available publicly via NAGF website. 2. Removed references to Officers throughout the document. 3. Introduction – updated NAGF working groups. 4. Vision, The What - removed bullet referencing Operational Excellence Working Group. 5. Membership – added “developers” to narrative. Removed references to sponsored consultants. 6. Structure and Operations – added language for making the Secretary and Treasurer part of the Board, Advisory Committee reports to the Executive Director, updated “Consultants” definition, and deleted references to the COO/Deputy COO.	
05	2026 Review completed. The following changes were incorporated: 1. Replaced Executive Director with Chief Executive Officer throughout the document.	04/30/2026



North American Generator Forum Organizations and Programs

April 2026

North American Generator Forum
1735 Buford Hwy. STE 215-171
Cumming, GA 30041

MISSION

"The NAGF mission is to promote the safe, reliable operation of the generator segment of the bulk electric system through generator owner and operator collaboration with others who have a vested interest in the reliable operation of the bulk electric system."

It is the policy and practice of the Forum to obey the antitrust laws and to avoid all conduct that unreasonably restrains competition. This policy and the related guidelines apply to all Forum Participants. This policy requires the avoidance of any conduct that violates, or that might appear to violate, the antitrust laws. Each Forum Participant agrees to behave in a manner consistent with these guidelines and acknowledges and agrees that any Forum Participant who does not comply with these guidelines may be subject to disciplinary action, including, without limitation, expulsion from membership or participation in the Forum and such other relief as may be proper.

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Introduction

The North American Generator Forum (NAGF) was founded in 2009 as a vehicle for member utility and non-utility owned generator owners, generator operators, and other entities that have a vested interest in reliability of the generator segment of the Bulk Power System to address issues related to registration, compliance, standards development and other NERC-related topics. In 2013, the North American Generator Forum, Inc. became a non-profit dues based corporation.

The North American Generator Forum, Inc., provides entities in North America a means to collaborate and communicate with FERC, NERC, the Regional Entities, the Canadian Provinces and other organizations with missions similar to the NAGF, with the ultimate goal of improving the reliability of the bulk power system.

The NAGF does this, in part, through their website which provides a location for NAGF members to:

- Ask questions and seek answers for technical, operational and compliance issues
- Discuss and comment on upcoming national and regional standards under development
- Post their positions on NERC-related topics
- Share operational and compliance Lessons Learned
- Provide an avenue for generator owners and generator operators to identify other generator owners and generator operators who wish to form coalitions to pursue common interests, and collaborate on reliability and compliance issues.

The NAGF currently has these Working Groups:

- Cold Weather Preparedness
- Cyber Security Practices/CIP
- Markets and Policy
- Physical Security
- Standards Review Team
- Variable Resources

Additionally, the NAGF maintains a strategic alliance with the Nuclear Peer Group, a monthly forum to discuss issues of importance to members involved in nuclear power generation and the North American Transmission Forum.

Vision

The Vision

There are three primary visions guiding NAGF operations.

- VISION 1: Grow the NAGF to be the premier industry organization dedicated to generator reliability issues.
- VISION 2: Foster relationships with regulators and advocacy groups to provide avenues to educate and collaborate on the needs of NAGF members.
- VISION 3: Promote effective information exchange and learning opportunities for and between members

The How

The NAGF will:

- Influence and bring the voice of generator owners and generator operators to FERC, NERC, Regional Entities, and the Canadian Provinces
- Be the vehicle for conveying FERC, NERC and Regional/Provincial information to generator owners and generator operators
- Be the organization for driving continual learning for generator owners and generator operators
- Attend and present reports at the NERC Board Of Trustees (BOT) Meetings
- Attend NERC Workshops and bring information back to the membership
- Attend Regional Workshops, holding meetings at workshops for NAGF

The What

The NAGF will continue to:

- Comment on Standards Under Development and participate in the Standards Development Process via the Standards Review Team and applicable Working Groups.
- Collaborate with the North American Transmission Forum to generate ideas and solutions to FERC Directives and to improve operational reliability
- Conduct webinars, conference calls and hold an Annual Meeting/Compliance Conference
- Maintain a website where members can seek answers to questions and informally debate issues

Membership

Membership in the NAGF is dues based and open to all developers, generator owners, generator operators and other interested parties in North America. Members may attend and participate in meetings as well as access and supplement the organization's website. The forum is intended for industry participants of all sizes and regional diversity. Discussion topics will be open, and no prerequisite knowledge of FERC/NERC will be required.

Other interested entities such as consultant, suppliers, and developers that desire to participate in the North American Generator Forum may request to join the NAGF as an associate member via the Application For Associate Membership. Additionally, government labs, non-profits, etc. may request to join the NAGF as an Affiliate Member via the Application For Affiliate Membership.

Access to the NAGF website content is restricted to Forum Members.

Membership is on a yearly basis, January 1st through December 31st with dues payable in the fourth quarter of the prior membership year. The Treasurer of the NAGF will send membership dues invoices for the coming year to the current members in the fourth quarter of the current year. Dues are payable by January 31st of the membership year.

Member Obligations

To maintain the vision and purpose of the Forum, members are encouraged to actively participate in the Forum by at least one of the following practices:

- Participating in one of the NAGF Working Groups
- Participating in the sharing of information via the NAGF website
- Sharing information about generator Lessons Learned
- Sharing best practices for compliance
- Participating on Committees such as the Advisory Committee

Structure and Operations

The North American Generator Forum, Inc., is governed by a Board of Directors who have overall responsibility for the fiduciary accountability and strategic direction of the organization. The Board will meet a minimum of three times per year with one meeting being in-person. The other meetings of the Board of Directors may take place by means of a conference by telephone, Internet or similar communications equipment by means of which all persons participating in the meeting can hear each other.

Recommendations to the Board of Directors for strategic direction and oversight of the day-to-day activities of the Forum are made by the NAGF Chief Executive Officer.

The Advisory Committee is comprised of a broad cross-section of Members and Associate Members from the NAGF, be self-nominated, and elected by receiving the largest number of votes from the NAGF membership. The Advisory Committee shall have a minimum of 10 members. The Advisory Committee reports to the Chief Executive Officer. Interim membership (non-voting) to the committee is allowed by a simple majority vote of the existing Advisory Committee members, until such time that the member can be voted on and properly elected IAW current policies and procedures.

Terms for the Advisory Committee members are for a period of two (2) calendar years starting in January, with no limit of total terms. Members may have more than one representative on the Advisory Committee; however, each Member is entitled to a single vote, regardless of the number of representatives they have on the Advisory Committee.

The Advisory Committee shall meet in person or via teleconference as necessary to fulfill its duties, but no less than quarterly. Agendas for Advisory Committee meetings shall be prepared by the Advisory Committee Lead with input from other Advisory Committee members.

Chief Executive Officer– The Chief Executive Officer of the NAGF shall preside over all Forum Meetings and be the point of contact for the NAGF.

Support Staff – are full and/or part-time NAGF employees that report to the Chief Executive Officer.

Treasurer – The Treasurer is a member of the Board of Directors and shall manage the bank accounts of the NAGF, pay bills and ensure IRS compliance via yearly audits.

Secretary – The Secretary is a member of the Board of Directors and shall provide scheduling and logistic support for the Forum including publishing notices and keeping minutes at all meetings

Member – The Member is the organization or entity that belongs to the North American Generator Forum.

Primary Representative – The Member’s employee who represents the organization at Members’ meetings. The Primary Representative signs the membership application on behalf of the organization and the acknowledgement to abide by the Policies. The Primary Representative may designate a proxy.

Membership Contact – The Primary Representative may designate an individual to serve as the organization’s primary contact for verifying the relationship between individuals requesting Representative status and the Member organization.

Representatives – The Primary Representative may designate Representatives of their affiliated organizations with the understanding that those Representatives are included in the parent Member’s agreement to comply with these policies. Those employees or representatives of the Member organization designated by the Primary Representative as Representatives of the Forum may have access to the Forum’s Web site, participate in Forum meetings, and will be included on Forum rosters.

Associate Members – Manufacturers, suppliers, developers and consultants that are supportive of the mission of the NAGF may join the NAGF, as mentioned in the above Membership section.

Affiliate Members – Government labs, non-profits, etc. that are supportive of the mission of the NAGF may join the NAGF, as mentioned in the above Membership section.

Forum Staff – Forum Staff, as employees of the Forum, will be considered Forum Representatives and must abide by the provisions and requirements in this document and the NAGF Bylaws.

Confidential Information – Includes Forum documents, data, analyses, compilations and any other information they obtain from Forum meetings and activities and from other Forum Members in connection with Forum activities.

Acknowledgement of Forum Policies and Procedures

The Member’s Primary Representative will sign an acknowledgement that such Member’s Representatives agree to comply with the Forum policies and procedures as a condition of their participation in Forum activities. In addition, agreement with these policies and procedures shall be a condition of membership with references incorporated into the



The image shows a document titled "APPLICATION FOR MEMBERSHIP" from the North American Generation Forum (NAGF). The NAGF logo is at the top, with the tagline "the power to make a difference". The form contains seven numbered sections: 1. Parties, 2. Applicant, 3. Eligibility, 4. Primary Representative, 5. Forum Policies, 6. Annual Dues, and 7. Membership Duration and Dues. Section 6 includes a table for Annual Dues based on MW capacity. Section 7 states that dues are payable by January 31 and are non-refundable. The form is labeled "Revision 4" and "Page 1 of 4".

Category	Total MW Owned and/or Operated	Annual Dues
Category 1	Less than 500 MW	\$500.00
Category 2	501 – 5000 MW	\$1000.00
Category 3	Greater than 5000 MW	\$2000.00

membership application. The Primary Representative will provide copies of these policies and procedures to each Forum Representative.

From time-to-time NAGF Members may choose to poll themselves regarding matters not explicitly included above. Such polls are not official actions of the NAGF and do not indicate any position of the organization itself but are to be used to gather opinions of North American Generator Forum Members.